| Form <b>9</b> | 90 |
|---------------|----|
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## \*\* PUBLIC DISCLOSURE COPY \*\* Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

| Departr  | nent | of  | the  | Treasury | , |
|----------|------|-----|------|----------|---|
| Internal | Reve | enı | le S | ervice   |   |

т

| Ał              | or th             | e 2023 calendar year, or tax year beginning and er   | nding                   |                                  |   |
|-----------------|-------------------|--|-------------------------|----------------------------------|---|
| <b>B</b> c      | Check if          | C Name of organization   |                         | D Employer identifie             | cation number                                   |
|                 | Addre             |  | x                       |                                  |   |
|                 | Name              |  |                         | 75-22677                         | 67  |
|                 | Initial<br>returr |  | Room/suite              | E Telephone number               |   |
|                 | Final<br>returr   | 777 MAIN STREET 23   | 850                     | 817-877-0                        |   |
|                 | termi<br>ated     | City or town, state or province, country, and ZIP or foreign postal code   |                         | <b>G</b> Gross receipts \$       | 216,190,610.                                    |
|                 | Amer<br>returr    | FORI WORTH, IX 70102   | H(a) Is this a group re | turn                             |   |
|                 | Appli<br>tion     | F Name and address of principal officer. ROBE DRADBILAW  |                         | for subordinates                 | ? Yes 🔀 No                                      |
|                 | pendi             | MAIN ST, SUITE 2850, FORT WORTH, TX  | 761                     | H(b) Are all subordinates in     | cluded? Yes No                                  |
| <u> </u> ]      | Tax-ex            | empt status: $X 501(c)(3) 501(c) ( ) (insert no.) 4947(a)(1) or$   | 527                     | If "No," attach a                | list. See instructions                          |
| _               | Nebsi             |  |                         | H(c) Group exemption             |   |
|                 |                   | organization: X Corporation Trust Association Other  | L Year of               | of formation: 1989 N             | <b>I</b> State of legal domicile: $\mathbf{TX}$ |
| Pa              | art I             | Summary  |                         |                                  |   |
| ¢               | 1                 | Briefly describe the organization's mission or most significant activities: TO STI   | RENGT                   | HEN THE COMN                     | IUNITY  |
| Governance      |                   | THROUGH CIVIC LEADERSHIP AND TO ENCOURAGE  | PHILA                   | NTHROPY BY                       | PROVIDING                                       |
| srne            | 2                 | Check this box if the organization discontinued its operations or disposed   | d of more               | than 25% of its net ass          |   |
| Ň               | 3                 |  |                         |                                  | 24  |
| യ<br>ത          | 4                 | Number of independent voting members of the governing body (Part VI, line 1b) $\dots$  |                         |                                  | 23  |
| es              | 5                 | Total number of individuals employed in calendar year 2023 (Part V, line 2a)   |                         |                                  | 23  |
| iži             | 6                 | Total number of volunteers (estimate if necessary)   |                         |                                  | 67  |
| Activities &    |                   |  |                         | <u>7a</u>                        | 30,830.   |
|                 | b                 | Net unrelated business taxable income from Form 990-T, Part I, line 11   | <u></u>                 |                                  | 29,830.   |
|                 |                   |  |                         | Prior Year                       | Current Year                                    |
| e               | 8                 | Contributions and grants (Part VIII, line 1h)  |                         | <u>39,375,849.</u>               | 60,493,759.                                     |
| Revenue         | 9                 | Program service revenue (Part VIII, line 2g)   |                         | 2,836,265.                       | 2,799,251.                                      |
| Зе<br>Р         | 10                | Investment income (Part VIII, column (A), lines 3, 4, and 7d)  |                         | 20,884,585.                      | 22,846,609.                                     |
| _               |                   | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |                         | 257,655.                         | 189,732.  |
|                 | 12                | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   |                         | $\frac{63,354,354}{41,512,140}$  | 86,329,351.                                     |
|                 | 13                | Grants and similar amounts paid (Part IX, column (A), lines 1-3)   |                         | 41,513,149.                      | 35,219,917.                                     |
|                 | 14                | Benefits paid to or for members (Part IX, column (A), line 4)  |                         | 0.2,274,159.                     | $\frac{0}{2}$                                   |
| ŝ               | 15                | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  |                         | 2,2/4,159.                       | 2,387,356.                                      |
| ens             | 16a               | Professional fundraising fees (Part IX, column (A), line 11e)<br>Total fundraising expenses (Part IX, column (D), line 25) 1,122,433 | ·····                   | 0.                               | 0.  |
| Expenses        | d                 |  |                         | 7,320,018.                       | 6,985,658.                                      |
| -               | ''                | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)   |                         | 51,107,326.                      | 44,592,931.                                     |
|                 |                   | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  |                         | 12,247,028.                      | 41,736,420.                                     |
| v               | 19                | Revenue less expenses. Subtract line 18 from line 12   |                         | jinning of Current Year          | End of Year                                     |
| ts or           |                   |  | 4                       | 55,564,813.                      | 513,519,962.                                    |
| ssets<br>Baland |                   | Total assets (Part X, line 16)   |                         | 17,943,109.                      | 13,111,782.                                     |
| let A           | 21                | Total liabilities (Part X, line 26)  |                         | <u>17,943,109</u><br>37,621,704. | 500,408,180.                                    |
|                 | art II            | Net assets or fund balances. Subtract line 21 from line 20   | 4                       | 57,041,7040                      | 500,400,100.                                    |
|                 |                   | -  | and atotants            | nto and to the best of me        | knowledge and belief it in                      |
| UIIŰ            | er heur           | Ities of perjury, I declare that I have examined this return, including accompanying schedules a                                     | anu stateme             | nis, and to the pest of My       | Knowledge and Deller, It IS                     |

true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| Sign   | Signature of officer  |                      |        | D      | late             |          |   |  |  |
|--|---|----------------------|--------|--------|------------------|----------|---|--|--|
| Here   | ROSE BRADSHAW, PRESIDENT  |                      |        |        |                  |          |   |  |  |
|  | Type or print name and title  |                      |        |        |                  |          |   |  |  |
|  | Print/Type preparer's name  | Preparer's signature |        | Date   | Check            | PTIN     |   |  |  |
| Paid   | JOHN VINCENT DAVILA   | JOHN VINCENT         | DAVILA | 11/14/ | 24 self-employed | P0143425 | 6 |  |  |
| Preparer   | Firm's name SPROLES WOODARD L   | .L.P.                |        | F      | irm's EIN 75-    | 0807999  |   |  |  |
| Use Only   | Firm's address 777 MAIN STREET,   | SUITE 3250           |        |        |                  |          |   |  |  |
|  | FORT WORTH, TX 76102-5304 Phone no. (817) 332-1328  |                      |        |        |                  |          |   |  |  |
| May the IRS discuss this return with the preparer shown above? See instructions X Yes No |   |                      |        |        |                  |          |   |  |  |
| LHA For  | HA For Paperwork Reduction Act Notice, see the separate instructions. 332001 12-21-23 Form 990 (2023) |                      |        |        |                  |          |   |  |  |

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

|    | 990 (2023) COMMUNITY FOUNDATION OF NORTH TEXAS (TAX 75-2267767 Page 2  |
|----|--|
| Pa | rt III Statement of Program Service Accomplishments  |
|    | Check if Schedule O contains a response or note to any line in this Part III   |
| 1  | Briefly describe the organization's mission:   |
| •  | TO STRENGTHEN THE COMMUNITY THROUGH CIVIC LEADERSHIP AND TO ENCOURAGE  |
|    | PHILANTHROPY BY PROVIDING COMMUNITY KNOWLEDGE AND RELIABLE STEWARDSHIP   |
|    |  |
|    | TO THOSE WHO WISH TO FULFILL THEIR CHARITABLE GOALS IN A MEANINGFUL  |
|    | WAYEITHER DURING OR BEYOND THEIR LIFETIMES.  |
| 2  | Did the organization undertake any significant program services during the year which were not listed on the                                 |
|    | prior Form 990 or 990-EZ?  |
|    | If "Yes," describe these new services on Schedule O.   |
| 3  | Did the organization cease conducting, or make significant changes in how it conducts, any program services?                                 |
|    | If "Yes," describe these changes on Schedule O.  |
| 4  | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.         |
| 4  |  |
|    | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
|    | revenue, if any, for each program service reported.  |
| 4a |  |
|    | COMMUNITY FOUNDATION OF NORTH TEXAS (CFNTX) EXTENDED RESOURCES TO OVER   |
|    | 852 AREA NON-PROFITS IN 2023. GRANTS AND SCHOLARSHIPS TOTALING OVER \$35   |
|    | MILLION HELPED A VARIETY OF ORGANIZATIONS FULFILL THEIR MISSIONS TO  |
|    | NORTH TEXAS AND OTHER AREAS. THE FOUNDATION AWARDED SCHOLARSHIPS TO 30   |
|    | STUDENTS FOR UNIVERSITY EDUCATION. THE FOUNDATION AWARDS GRANTS FROM   |
|    | ITS VARIOUS FIELDS OF INTEREST AND UNRESTRICTED ENDOWMENTS; IN   |
|    | ADDITION, THROUGH DESIGNATED AND DONOR ADVISED FUNDS, THE FOUNDATION   |
|    |  |
|    | AWARDS GRANTS TO PUBLIC CHARITIES AND GOVERNMENTAL ENTITIES LOCALLY,   |
|    | STATEWIDE AND NATIONALLY ACCORDING TO THE CHARITABLE INTERESTS AND   |
|    | CONCERNS OF THE FUNDHOLDERS.   |
|    |  |
|    |  |
| 4b | (Code:) (Expenses \$ including grants of \$ ) (Revenue \$ )  |
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| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$)  |
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| 4d | Other program services (Describe on Schedule O.)   |
| τu |  |
| -  | (Expenses \$ including grants of \$ ) (Revenue \$ )       Total program service expenses     41,869,348.                                     |
| 4e | Total program service expenses 41,869,348.   |

| Form 990 (2                             | 2023) CO | MMUNITY | FOUNDATION | OF | NORTH | TEXAS | ( TAX | 75-2267767 | Page <b>3</b> |
|---|----------|---------|------------|----|-------|-------|-------|------------|---------------|
| Part IV Checklist of Required Schedules |          |         | les        |    |       |       |       |            |               |

|     | · ·   |     | Yes | No       |
|-----|---|-----|-----|----------|
| 4   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?   |     | 162 | No       |
| 1   | -   | 1   | х   |          |
| 2   | If "Yes," complete Schedule A<br>Is the organization required to complete Schedule B, Schedule of Contributors? See instructions  | 2   | X   |          |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for   | ~   |     |          |
| 5   |   | 3   |     | х        |
| 4   | public office? <i>If</i> "Yes," <i>complete Schedule C, Part I</i><br>Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect  |     |     |          |
| 7   | during the tax year? If "Yes," complete Schedule C, Part II   | 4   |     | х        |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or  |     |     |          |
| Ŭ   | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | х        |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to   |     |     |          |
| -   | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6   | х   |          |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,   |     |     |          |
| -   | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7   |     | х        |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete  |     |     |          |
|     | Schedule D, Part III  | 8   | х   |          |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for   |     |     |          |
|     | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?   |     |     |          |
|     | If "Yes," complete Schedule D, Part IV  | 9   | Х   |          |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments  |     |     |          |
|     | or in quasi-endowments? If "Yes," complete Schedule D, Part V   | 10  | х   |          |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X,  |     |     |          |
|     | as applicable.  |     |     |          |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,   |     |     |          |
|     | Part VI   | 11a | Х   |          |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total  |     |     |          |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b | Х   |          |
| с   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total   |     |     |          |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c |     | Х        |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in   |     |     |          |
|     | Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d |     | Х        |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e | Х   |          |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses   |     |     |          |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | 11f | Х   |          |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete   |     |     |          |
|     | Schedule D, Parts XI and XII  | 12a | Х   |          |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?   |     |     |          |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b |     | X        |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |     | X        |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | X        |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,   |     |     |          |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000  |     |     |          |
|     | or more? If "Yes," complete Schedule F, Parts I and IV  | 14b | X   |          |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any   |     | 37  |          |
|     | foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15  | X   |          |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to  |     |     |          |
|     | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16  |     | X        |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,   |     |     | 77       |
| 46  | column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I.</i> See instructions  | 17  |     | X        |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines  |     |     | v        |
| 40  | 1c and 8a? If "Yes," complete Schedule G, Part II   | 18  |     | <u> </u> |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"  |     |     | v        |
| ~~  | complete Schedule G, Part III   | 19  |     | X        |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a |     | X        |
|     | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b |     |          |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic approximation of Rate IX, column (A), line 12, if IV/column (A) approximation of the second domestic organization or other second domestic organization organ | 0.4 | х   |          |
|     | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II   | 21  |     | (0000)   |

Form 990 (2023) COMMUNITY FOUNDATION OF NORTH TEXAS (TAX 75-2267767 Page 4

| га  | Checklist of Required Schedules (continued)   |     |     |    |
|-----|---|-----|-----|----|
|     |   |     | Yes | No |
| 22  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on               |     |     |    |
|     | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  | Х   |    |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current |     |     |    |
|     | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete              |     |     |    |
|     | Schedule J  | 23  | Х   |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the     |     |     |    |
|     | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete          |     |     |    |
|     | Schedule K. If "No," go to line 25a   | 24a |     | X  |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                           | 24b |     |    |
| С   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease        |     |     |    |
|     | any tax-exempt bonds?   | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                     | 24d |     |    |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit                |     |     |    |
|     | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I                               | 25a |     | X  |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and  |     |     |    |
|     | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete       |     |     |    |
|     | Schedule L, Part I  | 25b |     | X  |
| 26  | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current             |     |     |    |
|     | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%                     |     |     |    |
|     | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II                          | 26  |     | X  |
| 27  | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, |     |     |    |
|     | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled |     |     |    |
|     | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III    | 27  |     | X  |
| 28  | Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,     |     |     |    |
|     | instructions for applicable filing thresholds, conditions, and exceptions):   |     |     |    |
| а   | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If            |     |     |    |
|     | "Yes," complete Schedule L, Part IV   | 28a |     | X  |
| b   | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV                             | 28b |     | X  |
| С   | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If                    |     |     |    |
|     | "Yes," complete Schedule L, Part IV   | 28c |     | X  |
| 29  | Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M                     | 29  | Х   |    |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation |     |     |    |
|     | contributions? If "Yes," complete Schedule M  | 30  |     | X  |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I          | 31  |     | X  |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete            |     |     |    |
|     | Schedule N, Part II   | 32  |     | X  |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations                  |     |     |    |
|     | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33  |     | X  |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and   |     |     |    |
|     | Part V, line 1  | 34  |     | X  |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                     | 35a |     | X  |
| b   | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity   |     |     |    |
|     | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2                                     | 35b |     |    |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  |     |     |    |
|     | If "Yes," complete Schedule R, Part V, line 2   | 36  |     | X  |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization            |     |     |    |
|     | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI                | 37  |     | X  |
| 38  | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?              |     |     |    |
|     | Note: All Form 990 filers are required to complete Schedule O   | 38  | Х   |    |
| Pa  |   |     |     |    |
|     | Check if Schedule O contains a response or note to any line in this Part V  |     |     |    |
|     |   |     | Yes | No |

| 1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable                                      | 1a | 33 |    |   |  |  |
|--|----|----|----|---|--|--|
| b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable                                    | 1b | 0  |    |   |  |  |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming |    |    |    |   |  |  |
| (gambling) winnings to prize winners?  |    |    | 1c | Х |  |  |

| Form | 990 (2023) COMMUNITY FOUNDATION OF NORTH TEXAS (TAX 75-2267  | 767      | Р        | age <b>5</b> |
|------|--|----------|----------|--------------|
| Par  | t V Statements Regarding Other IRS Filings and Tax Compliance (continued)  |          |          |              |
|      |  |          | Yes      | No           |
| 2a   | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,  |          |          |              |
|      | filed for the calendar year ending with or within the year covered by this return 2a 23  |          |          |              |
| b    | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2b       | Х        |              |
|      | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a       | Х        |              |
|      | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O  | 3b       | Х        |              |
|      | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a  |          |          |              |
|      | financial account in a foreign country (such as a bank account, securities account, or other financial account)?   | 4a       |          | x            |
| b    | If "Yes," enter the name of the foreign country  |          |          |              |
| -    | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  |          |          |              |
| 5a   | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a       |          | x            |
|      | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b       |          | x            |
|      | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5c       |          |              |
|      | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit  |          |          |              |
| Uu   | any contributions that were not tax deductible as charitable contributions?  | 6a       |          | x            |
| h    | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts   |          |          |              |
| D.   |  | 6b       |          |              |
| 7    | Organizations that may receive deductible contributions under section 170(c).  |          |          |              |
| 7    | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | 7a       |          | x            |
|      |  | 7a<br>7b |          | - 23         |
|      | If "Yes," did the organization notify the donor of the value of the goods or services provided?<br>Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required |          |          |              |
| C    |  | 70       | x        |              |
| ام   |  | 7c       | - 23     |              |
|      |  | 70       |          | x            |
| -    | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e       |          | X            |
| t    | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f       |          |              |
| g    | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g       |          |              |
| _    | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h       |          |              |
| 8    | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the   |          |          | v            |
| •    | sponsoring organization have excess business holdings at any time during the year?   | 8        |          | X            |
| 9    | Sponsoring organizations maintaining donor advised funds.  |          |          | v            |
|      | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a       |          | X            |
|      | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b       |          | X            |
| 10   | Section 501(c)(7) organizations. Enter:  |          |          |              |
|      | Initiation fees and capital contributions included on Part VIII, line 12   | -        |          |              |
|      | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b  | -        |          |              |
| 11   | Section 501(c)(12) organizations. Enter:   |          |          |              |
|      | Gross income from members or shareholders  | -        |          |              |
| b    | Gross income from other sources. (Do not net amounts due or paid to other sources against  |          |          |              |
|      | amounts due or received from them.)  |          |          |              |
|      | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a      |          |              |
|      | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |          |          |              |
| 13   | Section 501(c)(29) qualified nonprofit health insurance issuers.   |          |          |              |
| а    | Is the organization licensed to issue qualified health plans in more than one state?   | 13a      |          |              |
|      | Note: See the instructions for additional information the organization must report on Schedule O.  |          |          |              |
| b    | Enter the amount of reserves the organization is required to maintain by the states in which the   |          |          |              |
|      | organization is licensed to issue qualified health plans 13b   |          |          |              |
| С    | Enter the amount of reserves on hand   |          |          |              |
|      | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a      |          | X            |
| b    | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O  | 14b      | <u> </u> |              |
| 15   | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or  |          |          |              |
|      | excess parachute payment(s) during the year?   | 15       |          | X            |
|      | If "Yes," see the instructions and file Form 4720, Schedule N.   |          |          |              |
| 16   | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  | 16       |          | X            |
|      | If "Yes," complete Form 4720, Schedule O.  |          |          |              |
| 17   | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities  |          |          |              |
|      | that would result in the imposition of an excise tax under section 4951, 4952 or 4953?   | 17       |          |              |
|      | If "Yes," complete Form 6069.  |          |          |              |
|      |  |          |          |              |

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| Form 990 (2023) |
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#### COMMUNITY FOUNDATION OF NORTH TEXAS (TAX 75-2267767 Page **6**

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Χ

Check if Schedule O contains a response or note to any line in this Part VI

| Sec | tion A. Governing Body and Management   |         |         |     |
|-----|---|---------|---------|-----|
|     |   |         | Yes     | No  |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year 1a 24   | 1       |         |     |
|     | If there are material differences in voting rights among members of the governing body, or if the governing                               |         |         |     |
|     | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.                                     |         |         |     |
| b   | Enter the number of voting members included on line 1a, above, who are independent 1b 23  | 3       |         |     |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other                  |         |         |     |
|     | officer, director, trustee, or key employee?  | 2       |         | X   |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision                     |         |         |     |
|     | of officers, directors, trustees, or key employees to a management company or other person?   | 3       |         | X   |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                          | 4       |         | X   |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets?                                | 5       |         | X   |
| 6   | Did the organization have members or stockholders?  | 6       |         | X   |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or                            |         |         |     |
|     | more members of the governing body?   | 7a      |         | X   |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or                        |         |         |     |
|     | persons other than the governing body?  | 7b      |         | X   |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:         |         |         |     |
| а   | The governing body?   | 8a      | Х       |     |
| b   | Each committee with authority to act on behalf of the governing body?   | 8b      | Х       |     |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the                      |         |         |     |
|     | organization's mailing address? If "Yes." provide the names and addresses on Schedule O   | 9       |         | X   |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)                          |         |         |     |
|     |   |         | Yes     | No  |
| 10a | Did the organization have local chapters, branches, or affiliates?  | 10a     |         | X   |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,                |         |         |     |
|     | and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b     |         |     |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?               | 11a     | Х       |     |
| b   | Describe on Schedule O the process, if any, used by the organization to review this Form 990.   |         |         |     |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a     | Х       |     |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?       | 12b     | Х       |     |
| С   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe                        |         |         |     |
|     | on Schedule O how this was done   | 12c     | Х       |     |
| 13  | Did the organization have a written whistleblower policy?   | 13      | Х       |     |
| 14  | Did the organization have a written document retention and destruction policy?  | 14      | Х       |     |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent                        |         |         |     |
|     | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |         |         |     |
| а   | The organization's CEO, Executive Director, or top management official  | 15a     | Х       |     |
| b   | Other officers or key employees of the organization   | 15b     | Х       |     |
|     | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.  |         |         |     |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a                     |         |         |     |
|     | taxable entity during the year?   | 16a     |         | X   |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation              |         |         |     |
|     | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's                            |         |         |     |
|     | exempt status with respect to such arrangements?  | 16b     |         |     |
| Sec | tion C. Disclosure  |         |         |     |
| 17  | List the states with which a copy of this Form 990 is required to be filed NONE   |         |         |     |
| 18  | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)           | s only) | availal | ble |
|     | for public inspection. Indicate how you made these available. Check all that apply.   |         |         |     |
|     | X Own website X Another's website X Upon request Other (explain on Schedule O)  |         |         |     |
| 19  | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and           | d finan | cial    |     |
|     | statements available to the public during the tax year.   |         |         |     |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books and records CHRIS WHITE - 817-877-0702 |         |         |     |

777 MAIN STREET, SUITE 2850, FORT WORTH, ΤХ 76102 Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| Name and title              | Average              |   |                       | Pos     | ition        |                                 |            |                                 |                              |                          |
|-----------------------------|----------------------|---|-----------------------|---------|--------------|---------------------------------|------------|---------------------------------|------------------------------|--------------------------|
|                             |                      | Position<br>(do not check more than one |                       |         |              | ne                              | Reportable | Reportable                      | Estimated                    |                          |
|                             | hours per            | box,                                    | , unles               | ss per  | son i        | s both                          | an         | compensation                    | compensation                 | amount of                |
|                             | week                 |   | Jer an                | uau     | recio        | r/trus                          | .ee)       | from                            | from related                 | other                    |
|                             | (list any            | Individual trustee or director          |                       |         |              |                                 |            | the                             | organizations                | compensation             |
|                             | hours for<br>related | e or d                                  | tee                   |         |              | sated                           |            | organization<br>(W-2/1099-MISC/ | (W-2/1099-MISC/<br>1099-NEC) | from the<br>organization |
|                             | organizations        | ruste                                   | ll trus               |         | /ee          | m pe n                          |            | 1099-NEC)                       | 1033-1120)                   | and related              |
|                             | below                | dual t                                  | Institutional trustee | L.      | Key employee | st col                          | er         |                                 |                              | organizations            |
|                             | line)                | Indivi                                  | In stit               | Officer | Key e        | Highest compensated<br>employee | Former     |                                 |                              | 0                        |
| (1) ROSE BRADSHAW           | 40.00                |   |                       |         |              |                                 |            |                                 |                              |                          |
| PRESIDENT                   |                      | 1                                       |                       | х       |              |                                 |            | 355,986.                        | 0.                           | 58,538.                  |
| (2) MARGARET KRAMER         | 40.00                |   |                       |         |              |                                 |            |                                 |                              |                          |
| DIRECTOR OF DONOR ENGAGEME  |                      | 1                                       |                       | х       |              |                                 |            | 186,118.                        | 0.                           | 43,558.                  |
| (3) AMANDA LEWIS            | 40.00                |   |                       |         |              |                                 |            |                                 |                              |                          |
| DIRECTOR OF CHARITABLE GIF  |                      | 1                                       |                       | х       |              |                                 |            | 181,458.                        | 0.                           | 19,860.                  |
| (4) CHRISTOPHER WHITE       | 40.00                |   |                       |         |              |                                 |            |                                 |                              |                          |
| CHIEF FINANCIAL OFFICER     |                      | 1                                       |                       | х       |              |                                 |            | 165,805.                        | 0.                           | 40,750.                  |
| (5) STAN NINEMIRE           | 40.00                |   |                       |         |              |                                 |            |                                 |                              |                          |
| CHIEF INVESTMENT OFFICER    |                      | 1                                       |                       | х       |              |                                 |            | 114,991.                        | 0.                           | 12,796.                  |
| (6) DANIEL H. MCCARTHY      | 2.00                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| CHAIR                       |                      | x                                       |                       |         |              |                                 |            | 0.                              | 0.                           | 0.                       |
| (7) STEPHANIE BRENTLINGER   | 1.00                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| VICE CHAIR                  |                      | Х                                       |                       |         |              |                                 |            | 0.                              | Ο.                           | 0.                       |
| (8) CHARLES B. MILLIKEN     | 1.00                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| TREASURER                   |                      | Х                                       |                       |         |              |                                 |            | 0.                              | Ο.                           | Ο.                       |
| (9) JANEEN LAMKIN           | 1.00                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| ASSISTANT TREASURER         |                      | X                                       |                       |         |              |                                 |            | 0.                              | Ο.                           | Ο.                       |
| (10) MEGGIE LOWY            | 1.00                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| CORPORATE SECRETARY         |                      | Х                                       |                       |         |              |                                 |            | 0.                              | 0.                           | 0.                       |
| (11) SMITH A. BROWNLIE, III | 0.50                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| DIRECTOR                    |                      | Х                                       |                       |         |              |                                 |            | 0.                              | 0.                           | 0.                       |
| (12) SAVANNAH PETRONIS      | 0.50                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| DIRECTOR                    |                      | Х                                       |                       |         |              |                                 |            | 0.                              | 0.                           | 0.                       |
| (13) KEN SCHAEFER           | 0.50                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| DIRECTOR                    |                      | Х                                       |                       |         |              |                                 |            | 0.                              | 0.                           | 0.                       |
| (14) BENJAMIN SCHEFFLER     | 0.50                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| DIRECTOR                    |                      | Х                                       |                       |         |              |                                 |            | 0.                              | 0.                           | 0.                       |
| (15) HORATIO PORTER         | 0.50                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| DIRECTOR                    |                      | Х                                       |                       |         |              |                                 |            | 0.                              | 0.                           | 0.                       |
| (16) ROBERT HOLT            | 0.50                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| DIRECTOR                    |                      | Х                                       |                       |         |              |                                 |            | 0.                              | 0.                           | 0.                       |
| (17) KELLY HANLEY           | 0.50                 |   |                       |         |              |                                 |            |                                 |                              |                          |
| DIRECTOR                    |                      | Х                                       |                       |         |              |                                 |            | 0.                              | 0.                           | 0.                       |

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| Form 990 (2023) COMMUNITY  | FOUNDA  | TI                            | ON                    | 0       | F            | NO                              | RТ     | H TEXAS (TAX                 | x 75-22           | 677    | 67                | Page <b>8</b> |
|--|---|-------------------------------|-----------------------|---------|--------------|---------------------------------|--------|------------------------------|-------------------|--------|-------------------|---------------|
| Part VII Section A. Officers, Directors, Trust                                       | tees, Key Emp                                 | ploy                          | ees,                  | and     | l Hig        | ghes                            | t C    | ompensated Employe           | s (continued)     |        |                   |               |
| (A)  | (B)   |                               |                       | (0      |              |                                 |        | (D)                          | (E)               |        | (F                | )             |
| Name and title   | Average                                       | (do                           |                       | Pos     |              | ۱<br>than d                     | ne     | Reportable                   | Reportable        |        | Estim             | ated          |
|  | hours per                                     | box                           | , unles               | ss per  | rson i       | s both                          | an     | compensation                 | compensation      | ו ו    | amou              | nt of         |
|  | week  |                               | cer an                | d a di  | irecto       | or/trus <sup>.</sup>            | tee)   | from                         | from related      |        | oth               | er            |
|  | (list any                                     | ector                         |                       |         |              |                                 |        | the                          | organizations     |        | comper            |               |
|  | hours for                                     | or dir                        | e                     |         |              | ated                            |        | organization                 | (W-2/1099-MIS     | C/     | from              |               |
|  | related<br>organizations                      | istee                         | truste                |         | e            | pens                            |        | (W-2/1099-MISC/              | 1099-NEC)         |        | organiz           |               |
|  | below   | ual tri                       | ional                 |         | ploye        | t com                           |        | 1099-NEC)                    |                   |        | and re<br>organiz |               |
|  | line)   | ndividual trustee or director | Institutional trustee | Officer | ƙey employee | Highest compensated<br>employee | Former |                              |                   |        | organiz           | alions        |
| (18) ALLEN HODGES  | 0.50  |                               | -                     | 0       | ×            | Ξω                              | ш      |                              |                   | -+     |                   |               |
| DIRECTOR   |   | x                             |                       |         |              |                                 |        | 0.                           |                   | 0.     |                   | Ο.            |
| (19) ADELAIDE LEAVENS  | 0.50  |                               |                       |         |              |                                 |        |                              |                   |        |                   |               |
| DIRECTOR   |   | х                             |                       |         |              |                                 |        | 0.                           |                   | 0.     |                   | Ο.            |
| (20) ANNE HOLLAND  | 0.50  |                               |                       |         |              |                                 |        |                              |                   |        |                   |               |
| DIRECTOR   |   | Х                             |                       |         |              |                                 |        | 0.                           |                   | 0.     |                   | Ο.            |
| (21) WINJIE TANG MIAO  | 0.50  |                               |                       |         |              |                                 |        |                              |                   |        |                   |               |
| DIRECTOR   |   | Х                             |                       |         |              |                                 |        | 0.                           |                   | 0.     |                   | 0.            |
| (22) JEREMY SMITH  | 0.50  |                               |                       |         |              |                                 |        |                              |                   |        |                   |               |
| DIRECTOR   |   | Х                             |                       |         |              |                                 |        | 0.                           |                   | 0.     |                   | 0.            |
| (23) ANETTE LANDEROS   | 0.50  |                               |                       |         |              |                                 |        |                              |                   |        |                   |               |
| DIRECTOR   |   | Х                             |                       |         |              |                                 |        | 0.                           |                   | 0.     |                   | 0.            |
| (24) ANN LOPEZ   | 0.50  |                               |                       |         |              |                                 |        |                              |                   |        |                   | •             |
| DIRECTOR   | 0 50  | X                             |                       |         |              |                                 |        | 0.                           |                   | 0.     |                   | 0.            |
| (25) JOE TAYLOR  | 0.50  |                               |                       |         |              |                                 |        | 0                            |                   |        |                   | 0             |
| DIRECTOR   |   | Х                             |                       |         |              |                                 |        | 0.                           |                   | 0.     |                   | 0.            |
| (26) ORLANDO CARVALHO<br>DIRECTOR  | 0.50  | x                             |                       |         |              |                                 |        | 0.                           |                   | 0.     |                   | 0.            |
| dh. Quiktotal  |   |                               |                       |         |              |                                 |        | 1,004,358.                   |                   | 0.     | 175,              |               |
| 1b Subtotal  |   |                               |                       |         |              |                                 |        | 1,004,550.                   |                   | 0.     | <u> </u>          | 0.            |
| c Total from continuation sheets to Part VII<br><u>d</u> Total (add lines 1b and 1c) |   |                               |                       |         |              | •••••                           |        | 1,004,358.                   |                   | 0.     | 175,              |               |
| 2 Total number of individuals (including but no                                      |   |                               |                       |         |              |                                 |        |                              | 000 of reportable |        |                   |               |
| compensation from the organization   |   | 000                           | noco                  | u uo    |              | ,                               | 0.10   |                              |                   |        |                   | 5             |
|  |   |                               |                       |         |              |                                 |        |                              |                   |        | Ye                | s No          |
| 3 Did the organization list any former officer,                                      | director, trust                               | ee, k                         | key e                 | mpl     | oye          | e, or                           | hig    | hest compensated emp         | loyee on          |        |                   |               |
| line 1a? If "Yes," complete Schedule J for su  | uch individual                                |                               |                       |         |              |                                 |        |                              | •                 | [      | 3                 | X             |
| 4 For any individual listed on line 1a, is the su                                    |   |                               |                       |         |              |                                 |        |                              |                   |        |                   |               |
| and related organizations greater than \$150   | ,000? If "Yes,                                | " со                          | mple                  | ete S   | Sche         | dule                            | Jf     | or such individual           | -                 | [      | 4 X               | :             |
| 5 Did any person listed on line 1a receive or a                                      | ,   |                               | •                     |         |              |                                 |        |                              |                   |        |                   |               |
| rendered to the organization? If "Yes." com  | plete Schedule                                | e J fo                        | or su                 | ich r   | oers         | on .                            |        |                              |                   |        | 5                 | X             |
| Section B. Independent Contractors   |   |                               |                       |         |              |                                 |        |                              |                   |        |                   |               |
| 1 Complete this table for your five highest cor                                      | npensated inc                                 | lepe                          | nder                  | nt co   | ontra        | actor                           | 's th  | nat received more than S     | \$100,000 of comp | ensati | on from           |               |
| the organization. Report compensation for t  | he calendar ye                                | ear e                         | endin                 | ig w    | ith c        | or wi                           | thin   |                              | rear.             |        |                   |               |
| (A)  | addraaa                                       |                               |                       |         |              |                                 |        | (B)                          |                   | 04     | (C)               | tion          |
| Name and business  | address                                       |                               |                       |         |              |                                 | _      | Description of s             |                   |        | ompensa           |               |
| MS. SADIE FUNK   |   | 37                            |                       | 1 4     | 0            |                                 |        | PROFESSIONAL                 |                   |        | 1                 | 201           |
| 7249 TANGLEGLEN DRIVE, DA  | LLAS, T                                       | X                             | 15                    | 14      | 8            |                                 |        | CONSULTING S                 |                   |        | 155,              | 391.          |
| NICHOLAS FAVALORO  | DENCE   | ът                            | 0                     | າດ      | ٥٢           |                                 |        | PROFESSIONAL<br>CONSULTING S |                   |        | 1 / 1             | 216           |
| <u>19 FREEMONT STREET, PROVI</u><br>MS. LAUREN MCKINNON                              | DENCE,  | КТ                            | 0                     | 49      | 00           |                                 | _      | PROFESSIONAL                 |                   |        | 141,              | 540.          |
| 8129 SAN FERNANDO WAY, DA  | ד.ד. מכי די                                   | v                             | 75                    | 21      | R            |                                 |        | CONSULTING S                 |                   |        | 109,              | 302           |
| <u></u>  | <u>, , , , , , , , , , , , , , , , , , , </u> | ~>                            | , ,                   |         | <u> </u>     |                                 | f      | CONDOLLTING D                |                   |        |                   | 502.          |
|  |   |                               |                       |         |              |                                 |        |                              |                   |        |                   |               |
|  |   |                               |                       |         |              |                                 |        |                              |                   |        |                   |               |
|  |   |                               |                       |         |              |                                 |        |                              |                   |        |                   |               |
| 2 Total number of independent contractors (ir  | ncluding but no                               | ot lin                        | nitec                 | to t    | thos         | se lis                          | ted    | above) who received m        | ore than          |        |                   |               |

|   |  |                                |                       |         |                            |                              |        | H TEXAS (TAX                                     |  | 7767   |
|---|--|--------------------------------|-----------------------|---------|----------------------------|------------------------------|--------|--|--|--|
| Part VII Section A. Officers, Directors, Tru    |  | nplo                           | yee                   |         |                            | lighe                        | est (  |  | . ,  |  |
| (A)<br>Name and title                           | <b>(B)</b><br>Average<br>hours<br>per  | (cł                            |                       | Pos     | <b>C)</b><br>ition<br>that |                              | ly)    | <b>(D)</b><br>Reportable<br>compensation<br>from | <b>(E)</b><br>Reportable<br>compensation<br>from related | <b>(F)</b><br>Estimated<br>amount of<br>other                            |
|   | week<br>(list any<br>hours for<br>related<br>organizations<br>below<br>line) | Individual trustee or director | Institutional trustee | Officer | Key em ployee              | Highest compensated employee | Former | the<br>organization<br>(W-2/1099-MISC)           | organizations<br>(W-2/1099-MISC)                         | compensation<br>from the<br>organization<br>and related<br>organizations |
| (27) PHILLIP W. MCCRURY                         | 0.50   | v                              |                       |         |                            |                              |        | 0  | 0  | 0  |
| CHAIRMAN EMERITUS - NON VO<br>(28) ALFRED SAENZ | 0.50   | Х                              |                       |         |                            |                              |        | 0.   | 0.   | 0.   |
| CHAIRMAN EMERITUS - NON VO                      | 0.50   | x                              |                       |         |                            |                              |        | 0.   | 0.   | 0.   |
| (29) JAMES B. DEMOSS                            | 0.50   |                                |                       |         |                            |                              |        |  |  |  |
| CHAIRMAN EMERITUS - NON VO                      |  | х                              |                       |         |                            |                              |        | 0.   | 0.   | 0.   |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
|   |  |                                |                       |         |                            |                              |        |  |  |  |
| Total to Part VII, Section A, line 1c           |  |                                |                       |         |                            |                              |        |  |  |  |

|   | n 990<br>rt V |        |  |               |         | FOT                | JNDATION                | OF NORTH TI          | EXAS (TAX                                    | 75-2267                              | 767 Page 9  |
|---|---------------|--------|--|---------------|---------|--------------------|-------------------------|----------------------|--|--------------------------------------|---|
|   |               |        | Check if Schedule O                                      |               |         | esnonse            | or note to any lir      | e in this Part VIII  |  |                                      |   |
|   |               |        |  | 01112         |         | 2300136            |                         | (A)<br>Total revenue | (B)<br>Related or exempt<br>function revenue | (C)<br>Unrelated<br>business revenue | (D)<br>Revenue excluded<br>from tax under<br>sections 512 - 514 |
| ts<br>ts  | 1 :           | а      | Federated campaigns                                      |               |         | 1a                 |                         |                      |  |                                      |   |
| Contributions, Gifts, Grants<br>and Other Similar Amounts | - 1           |        | Membership dues  |               |         | 1b                 |                         |                      |  |                                      |   |
| a, G  | (             | с      | Fundraising events                                       |               |         | 1c                 |                         |                      |  |                                      |   |
| Sift:<br>ar /   |               | d      | Related organizations                                    |               |         | 1d                 |                         |                      |  |                                      |   |
| imil  | (             | е      | Government grants (contr                                 | ributio       | ons)    | 1e                 |                         | _                    |  |                                      |   |
| er S  | 1             | f      | All other contributions, gifts,                          |               |         |                    |                         |                      |  |                                      |   |
| Othe  |               |        | similar amounts not included                             |               |         | <u>1f</u>          | 60,493,759.             | -                    |  |                                      |   |
| onti<br>nd (  | 9             | -      | Noncash contributions included in                        | lines 1       | la-1f   | 1g \$              | 37,905,197.             |                      |  |                                      |   |
| <u>o</u> e  |               | h      | Total. Add lines 1a-1f                                   |               |         |                    |                         | 60,493,759.          |  |                                      |   |
|   | •             | _      | MANAGEMENT FEES  |               |         |                    | Business Code<br>813211 | 2 799 251            | 2 700 251                                    |                                      |   |
| Program Service<br>Revenue                                | 2 6           |        |  |               |         |                    | 013211                  | 2,799,251.           | 2,799,251.                                   |                                      |   |
| serv<br>ue  |               | b      |  |               |         |                    |                         |                      |  |                                      |   |
| am Serv<br>evenue   |               | c<br>d |  |               |         |                    |                         |                      |  |                                      |   |
| gra<br>Re   |               | u<br>e |  |               |         |                    |                         |                      |  |                                      |   |
| Pro   | Í             |        | All other program service                                | rever         | nue     |                    |                         |                      |  |                                      |   |
|   |               |        | Total. Add lines 2a-2f                                   |               |         |                    |                         | 2,799,251.           |  |                                      |   |
|   | 3             |        | Investment income (inclue                                |               |         |                    |                         |                      |  |                                      |   |
|   |               |        |  |               |         |                    |                         | 12,364,721.          |  |                                      | 12364721.   |
|   | 4             |        | Income from investment of                                |               |         |                    |                         |                      |  |                                      |   |
|   | 5             |        | Royalties  |               |         |                    |                         | 97,369.              |  |                                      | 97,369.   |
|   |               |        |  |               | (i)     | Real               | (ii) Personal           | _                    |  |                                      |   |
|   | 6 8           | а      | Gross rents  | 6a            |         |                    |                         | -                    |  |                                      |   |
|   | 1             |        | Less: rental expenses $\dots$                            | 6b            |         |                    |                         | -                    |  |                                      |   |
|   |               |        | Rental income or (loss)                                  | 6c            |         |                    |                         |                      |  |                                      |   |
|   |               |        | Net rental income or (loss                               | ;) <u></u> (; |         |                    |                         |                      |  |                                      |   |
|   | 7 8           | а      | Gross amount from sales of                               | _             |         | curities<br>43,147 |                         | -                    |  |                                      |   |
|   |               | L      | assets other than inventory<br>Less: cost or other basis | <u>/a</u>     | 140,5   | ±J,147             | •                       | -                    |  |                                      |   |
| e   |               | U      | and sales expenses                                       | 7h            | 129 80  | 61,259             | _                       |                      |  |                                      |   |
| venue   |               | с      | Gain or (loss)   |               |         | 81,888             |                         |                      |  |                                      |   |
|   |               |        | Net gain or (loss)                                       |               |         |                    |                         | 10,481,888.          |  |                                      | 10481888.   |
| Other Re  |               |        | Gross income from fundraisi                              |               |         |                    |                         |                      |  |                                      |   |
| Oth   |               |        | including \$   | -             |         | of                 |                         |                      |  |                                      |   |
|   |               |        | contributions reported on                                |               |         |                    |                         |                      |  |                                      |   |
|   |               |        | Part IV, line 18   |               |         | 8                  | a                       |                      |  |                                      |   |
|   | I             |        | Less: direct expenses                                    |               |         |                    | b                       |                      |  |                                      |   |
|   |               |        | Net income or (loss) from                                |               |         |                    |                         |                      |  |                                      |   |
|   | 9 8           | а      | Gross income from gamin                                  | •             |         |                    |                         |                      |  |                                      |   |
|   |               |        | Part IV, line 19   |               |         |                    |                         | -                    |  |                                      |   |
|   |               |        | Less: direct expenses                                    |               |         |                    | D                       |                      |  |                                      |   |
|   |               |        | Gross sales of inventory, I                              | 0             | 0       |                    | <u></u>                 |                      |  |                                      |   |
|   | 10 1          | a      | and allowances   |               |         | 10                 | )a                      |                      |  |                                      |   |
|   |               | b      | Less: cost of goods sold                                 |               |         |                    |                         |                      |  |                                      |   |
|   |               |        | Net income or (loss) from                                |               |         |                    |                         |                      |  |                                      |   |
|   |               |        |  |               |         | ,                  | Business Code           |                      |  |                                      |   |
| Miscellaneous<br>Revenue                                  | 11 :          | а      | MISCELLANOUS REVENUE                                     | E             |         |                    | 900099                  | 96,752.              |  |                                      | 96,752.   |
| ellaneo   | I             | b      | NET INCOME FROM PAS                                      | STHR          | OUGH    | ENTIT              | 900099                  | 90,866.              |  | 23,207.                              | 67,659.   |
| sells:<br>eve   |               | с      | NET INCOME FROM PAS                                      | STHR          | OUGH    | ENTIT              | 900099                  | 65,114.              |  | 7,515.                               | 57,599.   |
| Aisc<br>B   |               | d      | All other revenue  |               |         |                    | 900099                  | -160,369.            |  | 108.                                 | -160,477.   |
| 2   |               | е      | Total. Add lines 11a-11d                                 |               | <u></u> | <u></u>            |                         | 92,363.              |  |                                      |   |
|   | 12            |        | Total revenue. See instruction                           | ons           |         |                    |                         | 86,329,351.          | 2,799,251.                                   | 30,830.                              | 23005511.   |

### Form 990 (2023) COMMUNITY FOUNDATION OF NORTH TEXAS (TAX 75-2267767 Page 10 Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

|    | Check if Schedule O contains a respor   |                     |                    |                                 |   |
|----|---|---------------------|--------------------|---------------------------------|---|
|    |   | (A)                 | (B)                | (C)                             | (D)                                     |
|    | not include amounts reported on lines 6b,   | Total expenses      | Program service    | Management and general expenses | Fundraising                             |
|    | 8b, 9b, and 10b of Part VIII.   |                     | expenses           | general expenses                | expenses                                |
| 1  | Grants and other assistance to domestic organizations   |                     |                    |                                 |   |
|    | and domestic governments. See Part IV, line 21  | 34,524,919.         | 34,524,919.        |                                 |   |
| 2  | Grants and other assistance to domestic   |                     |                    |                                 |   |
|    | individuals. See Part IV, line 22   | 439,998.            | 439,998.           |                                 |   |
| 3  | Grants and other assistance to foreign  |                     |                    |                                 |   |
|    | organizations, foreign governments, and foreign   |                     |                    |                                 |   |
|    | individuals. See Part IV, lines 15 and 16   | 255,000.            | 255,000.           |                                 |   |
|    |   | 23370001            | 233,0000           |                                 |   |
| 4  | Benefits paid to or for members   |                     |                    |                                 |   |
| 5  | Compensation of current officers, directors,  | 1 000 100           |                    | 446 650                         | 100 000                                 |
|    | trustees, and key employees   | 1,092,108.          | 175,776.           | 446,650.                        | 469,682.                                |
| 6  | Compensation not included above to disqualified   |                     |                    |                                 |   |
|    | persons (as defined under section 4958(f)(1)) and   |                     |                    |                                 |   |
|    | persons described in section 4958(c)(3)(B)  |                     |                    |                                 |   |
| 7  | Other salaries and wages  | 974,688.            | 439,303.           | 318,064.                        | 217,321.                                |
| 8  | Pension plan accruals and contributions (include  | -                   | -                  | -                               | -                                       |
| -  | section 401(k) and 403(b) employer contributions)   | 39.079.             | 11.630.            | 14.459.                         | 12.990.                                 |
| 9  | Other employee benefits   | 39,079.<br>123,167. | 11,630.<br>36,655. | 14,459.<br>45,571.              | <u>    12,990.</u><br><u>   40,941.</u> |
|    |   | 158,314.            | 47,115.            | 58,576.                         | 52,623.                                 |
| 10 | Payroll taxes   | 130,314.            | 4/,IIJ•            |                                 | JZ,0ZJ.                                 |
| 11 | Fees for services (nonemployees):   |                     |                    |                                 |   |
| а  | Management  | 2,767,506.          | 2,767,506.         | 10.050                          |   |
| b  | Legal   | 49,968.             |                    | 49,968.                         |   |
| С  | Accounting  | 31,500.             |                    | 31,500.                         |   |
| d  | Lobbying  |                     |                    |                                 |   |
|    | Professional fundraising services. See Part IV, line 17   |                     |                    |                                 |   |
| f  | Investment management fees  | 1,221,477.          | 1,221,477.         |                                 |   |
| g  |   |                     |                    |                                 |   |
| 9  | column (A), amount, list line 11g expenses on Sch O.)   | 1,489,251.          | 1,311,346.         | 177,905.                        |   |
| 10 |   |                     |                    |                                 |   |
| 12 | Advertising and promotion   |                     |                    |                                 |   |
| 13 | Office expenses   | 3,148.              | 3,148.             |                                 |   |
| 14 | Information technology  | 3,140.              | 3,140.             |                                 |   |
| 15 | Royalties   | 000 051             |                    | 111 100                         |   |
| 16 | Occupancy   | 339,251.            | 143,955.           | 111,462.                        | 83,834.                                 |
| 17 | Travel  |                     |                    |                                 |   |
| 18 | Payments of travel or entertainment expenses  |                     |                    |                                 |   |
|    | for any federal, state, or local public officials   |                     |                    |                                 |   |
| 19 | Conferences, conventions, and meetings  | 33,533.             | 13,544.            | 11,254.                         | 8,735.                                  |
| 20 | Interest  | -                   | -                  | -                               | -                                       |
| 21 | Payments to affiliates  |                     |                    |                                 |   |
| 22 | Depreciation, depletion, and amortization   | 27,350.             |                    | 27,350.                         |   |
|    | ha e su a constante de la const | 52,183.             | 28,404.            | 23,779.                         |   |
| 23 | Insurance   | 52,103.             | 20,101.            | 23,113.                         |   |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If                |                     |                    |                                 |   |
|    | line 24e amount exceeds 10% of line 25, column (A).   |                     |                    |                                 |   |
|    | amount, list line 24e expenses on Schedule O.)  | 0.4.4 0.7.0         | 0.4.4 0.50         |                                 |   |
| а  | TAXES   | 244,879.            | 244,879.           |                                 |   |
| b  | DEVELOPMENT   | 229,029.            | 25,697.            | 25,697.                         | 177,635.                                |
| с  | MARKETING AND OUTSIDE P   | 141,915.            | 38,247.            | 58,733.                         | 44,935.                                 |
| d  | BOARD AND STAFF DEVELOP   | 138,820.            | 88,862.            | 47,284.                         | 2,674.                                  |
| е  | All other expenses  | 215,848.            | 51,887.            | 152,898.                        | 11,063.                                 |
| 25 | Total functional expenses. Add lines 1 through 24e  | 44,592,931.         | 41,869,348.        | 1,601,150.                      | 1,122,433.                              |
| 26 | <b>Joint costs.</b> Complete this line only if the organization   | ,,                  | , ,                | , = , = • • •                   | ,, <b></b>                              |
| 20 | reported in column (B) joint costs from a combined  |                     |                    |                                 |   |
|    |   |                     |                    |                                 |   |
|    | educational campaign and fundraising solicitation.  |                     |                    |                                 |   |
|    | Check here if following SOP 98-2 (ASC 958-720)  |                     |                    |                                 | Form <b>990</b> (2022)                  |
|    |   |                     |                    |                                 |   |

| COMMUNITY FOUNDATION OF NORTH TEXAS (TAX 75-2267767 Pag | NORTH TEXAS (TAX 75-2267767 Pag | (TAX | TEXAS | NORTH | OF | FOUNDATION | COMMUNITY |  |
|---|---------------------------------|------|-------|-------|----|------------|-----------|--|
|---|---------------------------------|------|-------|-------|----|------------|-----------|--|

Form 990 (2023)
Part X Balance Sheet

|                             |     | Check if Schedule O contains a response or no       | te to an   | / line in this Part X |                                 |             |                           |  |
|-----------------------------|-----|---|--|-----------------------|---------------------------------|-------------|---------------------------|--|
|                             |     |   |  |                       | <b>(A)</b><br>Beginning of year |             | <b>(B)</b><br>End of year |  |
|                             | 1   | Cash - non-interest-bearing                         |  |                       | 27,863,768.                     | 1           | 13,222,760.               |  |
|                             | 2   | Savings and temporary cash investments              |  |                       |                                 | 2           |                           |  |
|                             | 3   | Pledges and grants receivable, net                  |  |                       | 3,380.                          | 3           | 2,500.                    |  |
|                             | 4   | Accounts receivable, net                            |  |                       | 106,573.                        | 4           | 969,895.                  |  |
|                             | 5   | Loans and other receivables from any current o      |  |                       |                                 |             |                           |  |
|                             |     | trustee, key employee, creator or founder, subs     | tantial o  | ontributor, or 35%    |                                 |             |                           |  |
|                             |     | controlled entity or family member of any of the    |  |                       |                                 | 5           |                           |  |
|                             | 6   | Loans and other receivables from other disqual      |  |                       |                                 |             |                           |  |
|                             |     | under section 4958(f)(1)), and persons describe     |  |                       |                                 | 6           |                           |  |
| s                           | 7   | Notes and loans receivable, net                     |  |                       |                                 | 7           | 2,013,000.                |  |
| Assets                      | 8   | Inventories for sale or use                         |  |                       |                                 | 8           |                           |  |
| As                          | 9   | <b>—</b>  |  |                       | 180,629.                        | 9           | 100,545.                  |  |
|                             | 10a | Land, buildings, and equipment: cost or other       |  |                       |                                 |             |                           |  |
|                             |     | basis. Complete Part VI of Schedule D               | 10a  | 216,835.              |                                 |             |                           |  |
|                             | b   | Less: accumulated depreciation                      |  | 110,117.              | 114,537.                        | 10c         | 106,718.                  |  |
|                             | 11  | Investments - publicly traded securities            |  |                       | 409,295,213.                    | 11          | 450,227,217.              |  |
|                             | 12  | Investments - other securities. See Part IV, line   | 14,423,157.  | 12                    | 43,284,398.                     |             |                           |  |
|                             | 13  | Investments - program-related. See Part IV, line    | ,  | 13                    |                                 |             |                           |  |
|                             | 14  | Intangible assets                                   |  | 14                    |                                 |             |                           |  |
|                             | 15  | Other assets. See Part IV, line 11                  |  | 3,577,556.            | 15                              | 3,592,929.  |                           |  |
|                             | 16  | Total assets. Add lines 1 through 15 (must equ      | 455,564,813.   | 16                    | 513,519,962.                    |             |                           |  |
|                             | 17  | Accounts payable and accrued expenses               | 36,688.  | 17                    | 33,345.                         |             |                           |  |
|                             | 18  | Grants payable                                      | 7,251,200.   | 18                    | 5,979,000.                      |             |                           |  |
|                             | 19  | Deferred revenue                                    |  |                       |                                 | 19          |                           |  |
|                             | 20  |   |  |                       |                                 | 20          |                           |  |
|                             | 21  | Escrow or custodial account liability. Complete     |  |                       | 8,986,669.                      | 21          | 5,645,860.                |  |
| ~                           | 22  | Loans and other payables to any current or form     |  |                       |                                 |             |                           |  |
| Liabilities                 |     | trustee, key employee, creator or founder, subs     |  |                       |                                 |             |                           |  |
| ilidi                       |     | controlled entity or family member of any of the    |  |                       |                                 | 22          |                           |  |
| Lia                         | 23  | Secured mortgages and notes payable to unrela       |  |                       |                                 | 23          |                           |  |
|                             | 24  | Unsecured notes and loans payable to unrelate       |  |                       |                                 | 24          |                           |  |
|                             | 25  | Other liabilities (including federal income tax, pa |  |                       |                                 |             |                           |  |
|                             |     | parties, and other liabilities not included on line |  |                       |                                 |             |                           |  |
|                             |     | of Schedule D                                       |  |                       | 1,668,552.                      | 25          | 1,453,577.                |  |
|                             | 26  | Total liabilities. Add lines 17 through 25          |  |                       | 17,943,109.                     | 26          | 13,111,782.               |  |
|                             |     | Organizations that follow FASB ASC 958, che         | eck her  | e X                   |                                 |             |                           |  |
| es                          |     | and complete lines 27, 28, 32, and 33.              |  |                       |                                 |             |                           |  |
| anc                         | 27  |   |  |                       | 394,150,224.                    | 27          | 453,604,356.              |  |
| 3ala                        | 28  |   |  | 43,471,480.           | 28                              | 46,803,824. |                           |  |
| Β                           |     |   | Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here |                       |                                 |             |                           |  |
| Ъ                           |     | and complete lines 29 through 33.                   | ,  |                       |                                 |             |                           |  |
| Net Assets or Fund Balances | 29  | Capital stock or trust principal, or current funds  |  |                       |                                 | 29          |                           |  |
| ets                         | 30  | Paid-in or capital surplus, or land, building, or e |  |                       |                                 | 30          |                           |  |
| Ass                         | 31  | Retained earnings, endowment, accumulated ir        |  |                       |                                 | 31          |                           |  |
| et /                        | 32  | Total net assets or fund balances                   |  |                       | 437,621,704.                    | 32          | 500,408,180.              |  |
| z                           | 33  | Total liabilities and net assets/fund balances      |  |                       | 455,564,813.                    | 33          | 513,519,962.              |  |

Form **990** (2023)

|    | 990 (2023) COMMUNITY FOUNDATION OF NORTH TEXAS (TAX   | 75-     | -2267   | 767 | Pa  | <sub>ge</sub> 12 |
|----|---|---------|---------|-----|-----|------------------|
| Pa | rt XI Reconciliation of Net Assets  |         |         |     |     |                  |
|    | Check if Schedule O contains a response or note to any line in this Part XI   |         | <u></u> |     |     |                  |
|    |   |         |         |     |     |                  |
| 1  | Total revenue (must equal Part VIII, column (A), line 12)   | 1       |         | ,32 |     |                  |
| 2  | Total expenses (must equal Part IX, column (A), line 25)  | 2       |         | ,59 |     |                  |
| 3  | Revenue less expenses. Subtract line 2 from line 1  | 3       |         | ,73 |     |                  |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                             | 4       |         | ,62 |     |                  |
| 5  | Net unrealized gains (losses) on investments  | 5       | 21      | ,05 | 0,0 | 56.              |
| 6  | Donated services and use of facilities  | 6       |         |     |     |                  |
| 7  | Investment expenses   | 7       |         |     |     |                  |
| 8  | Prior period adjustments  | 8       |         |     |     |                  |
| 9  | Other changes in net assets or fund balances (explain on Schedule O)  | 9       |         |     |     | 0.               |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                    |         |         |     |     |                  |
|    | column (B))   | 10      | 500     | ,40 | 8,1 | 80.              |
| Pa | rt XII Financial Statements and Reporting   |         |         |     |     |                  |
|    | Check if Schedule O contains a response or note to any line in this Part XII  |         |         |     |     | X                |
|    |   |         |         |     | Yes | No               |
| 1  | Accounting method used to prepare the Form 990: Cash X Accrual Other  |         |         |     |     |                  |
|    | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule        | Ο.      |         |     |     |                  |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?                       |         |         | 2a  |     | X                |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed       | on a    |         |     |     |                  |
|    | separate basis, consolidated basis, or both:  |         |         |     |     |                  |
|    | Separate basis Consolidated basis Both consolidated and separate basis  |         |         |     |     |                  |
| b  | Were the organization's financial statements audited by an independent accountant?                                    |         |         | 2b  | Х   |                  |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate      | basis,  |         |     |     |                  |
|    | consolidated basis, or both:  |         |         |     |     |                  |
|    | X Separate basis Consolidated basis Both consolidated and separate basis  |         |         |     |     |                  |
| С  | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the    |         |         |     |     |                  |
|    | review, or compilation of its financial statements and selection of an independent accountant?                        |         |         | 2c  | Х   |                  |
|    | If the organization changed either its oversight process or selection process during the tax year, explain on Sche    | edule C | 0_      |     |     |                  |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the       |         |         |     |     | 1                |
|    | Uniform Guidance, 2 C.F.R. Part 200, Subpart F?   |         |         | 3a  |     | X                |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | red aud | it      |     |     | 1                |
|    | or audits, explain why on Schedule O and describe any steps taken to undergo such audits                              |         |         | 3b  |     |                  |

Form 990 (2023)

| SCHEDULE A |
|------------|
|------------|

Department of the Treasury

Internal Revenue Service

(Form 990)

Part I

1

2

3

4

5

6

7

8

# Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.ir

| OMB No. 1545-0047 |
|-------------------|
| 2023              |
| Open to Public    |

Name of the organization

The organization is not a private foundation because

X An organization that normally receives a

| ue Service      | Go to www                         | v.irs.gov/Form990 for        | r instr | uctions and         | l the latest i       | nformation.        |               | Inspection           |
|-----------------|-----------------------------------|------------------------------|---------|---------------------|----------------------|--------------------|---------------|----------------------|
| he organizatio  | on                                |                              |         |                     |                      |                    | Employer      | identification numbe |
|                 |                                   | FOUNDATION                   | -       |                     |                      |                    |               | 5-2267767            |
| Reason          | for Public Charity S              | <b>tatus.</b> (All organizat | tions r | nust comple         | te this part.)       | See instruction    | IS.           |                      |
| zation is not a | private foundation beca           | use it is: (For lines 1 th   | rough   | 12, check o         | only one box         | .)                 |               |                      |
| A church, cor   | vention of churches, or a         | association of churche       | es des  | cribed in <b>se</b> | ction 170(b          | )(1)(A)(i).        |               |                      |
| A school dese   | cribed in section 170(b)(         | 1)(A)(ii). (Attach Sche      | dule E  | E (Form 990)        | )                    |                    |               |                      |
| A hospital or   | a cooperative hospital se         | rvice organization des       | cribed  | d in section        | 170(b)(1)(A          | )(iii).            |               |                      |
| A medical res   | earch organization opera          | ted in conjunction wit       | h a ho  | ospital descr       | ibed in <b>sec</b> t | tion 170(b)(1)(A   | )(iii). Enter | the hospital's name, |
| city, and state | e:                                |                              |         |                     |                      |                    |               |                      |
| An organizati   | on operated for the bene          | fit of a college or unive    | ersity  | owned or op         | erated by a          | governmental u     | nit describe  | ed in                |
| section 170     | b)(1)(A)(iv). (Complete P         | art II.)                     |         |                     |                      |                    |               |                      |
| A federal, sta  | te, or local government o         | r governmental unit de       | escrib  | ed in sectio        | n 170(b)(1)(         | A)(v).             |               |                      |
| An organizati   | on that normally receives         | a substantial part of i      | ts sup  | port from a         | government           | al unit or from th | ne general p  | oublic described in  |
| section 170(I   | <b>b)(1)(A)(vi).</b> (Complete Pa | art II.)                     |         |                     |                      |                    |               |                      |
| A community     | trust described in section        | on 170(b)(1)(A)(vi). (Co     | omple   | te Part II.)        |                      |                    |               |                      |

9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:

10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)

An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11

12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

а Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.

| b | Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having |
|---|---|
|   | control or management of the supporting organization vested in the same persons that control or manage the supported    |
|   | organization(s). You must complete Part IV, Sections A and C.   |

| с | Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, |
|---|--|
|   | its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.                         |

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III e functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations

Provide the following information about the supported organization(s). g (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions)) Total

# Schedule A (Form 990) 2023 COMMUNITY FOUNDATION OF NORTH TEXAS (TAX 75-2267767 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| <u>Sec</u>               | tion A. Public Support  |                     |                     |                      |                      |                     | -              |  |  |
|--------------------------|---|---------------------|---------------------|----------------------|----------------------|---------------------|----------------|--|--|
| Cale                     | ndar year (or fiscal year beginning in)   | (a) 2019            | <b>(b)</b> 2020     | (c) 2021             | (d) 2022             | (e) 2023            | (f) Total      |  |  |
| 1                        | Gifts, grants, contributions, and   |                     |                     |                      |                      |                     |                |  |  |
|                          | membership fees received. (Do not   |                     |                     |                      |                      |                     |                |  |  |
|                          | include any "unusual grants.")  | 28675587.           | 28745796.           | 44200670.            | <u>39721177.</u>     | <u>60516079.</u>    | 201859309      |  |  |
| 2                        | Tax revenues levied for the organ-  |                     |                     |                      |                      |                     |                |  |  |
|                          | ization's benefit and either paid to  |                     |                     |                      |                      |                     |                |  |  |
|                          | or expended on its behalf   |                     |                     |                      |                      |                     |                |  |  |
| 3                        | The value of services or facilities   |                     |                     |                      |                      |                     |                |  |  |
|                          | furnished by a governmental unit to   |                     |                     |                      |                      |                     |                |  |  |
|                          | the organization without charge   |                     |                     |                      |                      |                     |                |  |  |
| 4                        | Total. Add lines 1 through 3  | 28675587.           | 28745796.           | 44200670.            | 39721177.            | 60516079.           | 201859309      |  |  |
| 5                        | The portion of total contributions  |                     |                     |                      |                      |                     |                |  |  |
|                          | by each person (other than a  |                     |                     |                      |                      |                     |                |  |  |
|                          | governmental unit or publicly   |                     |                     |                      |                      |                     |                |  |  |
|                          | supported organization) included  |                     |                     |                      |                      |                     |                |  |  |
|                          | on line 1 that exceeds 2% of the  |                     |                     |                      |                      |                     |                |  |  |
|                          | amount shown on line 11,  |                     |                     |                      |                      |                     |                |  |  |
|                          | column (f)  |                     |                     |                      |                      |                     | 39644780.      |  |  |
| 6                        | Public support. Subtract line 5 from line 4.  |                     |                     |                      |                      |                     | 162214529      |  |  |
| Section B. Total Support |   |                     |                     |                      |                      |                     |                |  |  |
|                          | ndar year (or fiscal year beginning in)   | (a) 2019            | (b) 2020            | (c) 2021             | (d) 2022             | (e) 2023            | (f) Total      |  |  |
|                          | Amounts from line 4   | 28675587.           |                     | 44200670             |                      | 60516079.           |                |  |  |
|                          | Gross income from interest,   |                     |                     |                      |                      |                     |                |  |  |
| U                        | dividends, payments received on   |                     |                     |                      |                      |                     |                |  |  |
|                          | securities loans, rents, royalties,   |                     |                     |                      |                      |                     |                |  |  |
|                          | and income from similar sources   | 8798938.            | 6560738             | 10506428             | 10052854.            | 12462090            | 48381048       |  |  |
| 0                        | Net income from unrelated business  | 0750550.            | 0300730.            | 10300420.            | 10052054.            | 124020901           | 10301040.      |  |  |
| 9                        |   |                     |                     |                      |                      |                     |                |  |  |
|                          | activities, whether or not the  |                     | 18,569.             | 51,099.              | 50,325.              | 30,830.             | 150,823.       |  |  |
| 40                       | business is regularly carried on  |                     | 10,309.             | 51,099.              | 50,525.              | 50,050.             | 150,025.       |  |  |
| 10                       | Other income. Do not include gain   |                     |                     |                      |                      |                     |                |  |  |
|                          | or loss from the sale of capital  | 160 001             | 111 272             | 341,632.             | 11,587.              | 217 621             | 1152094.       |  |  |
|                          | assets (Explain in Part VI.)  | 109,901.            | 411,273.            | 341,032.             | 11,507.              |                     | 251543274      |  |  |
|                          | Total support. Add lines 7 through 10   |                     |                     |                      |                      |                     |                |  |  |
|                          | Gross receipts from related activities,   |                     | ,                   |                      |                      |                     | ,680,670.      |  |  |
| 13                       | First 5 years. If the Form 990 is for th  | -                   | rst, second, third, | fourth, or fifth tax | year as a section 5  | 01(c)(3)            |                |  |  |
| <u> </u>                 | organization, check this box and stop   |                     |                     |                      |                      |                     |                |  |  |
|                          | tion C. Computation of Publi  |                     | -                   |                      |                      |                     | CA 40          |  |  |
|                          | Public support percentage for 2023 (I   |                     |                     |                      |                      | 14                  | <u>64.49 %</u> |  |  |
|                          | Public support percentage from 2022   |                     |                     |                      |                      | 15                  | 70.28 %        |  |  |
| 16a                      | 16a 33 1/3% support test - 2023. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and |                     |                     |                      |                      |                     |                |  |  |
|                          | stop here. The organization qualifies   |                     | -                   |                      |                      |                     |                |  |  |
| b                        | 33 1/3% support test - 2022. If the o   | organization did no | t check a box on    | line 13 or 16a, and  | line 15 is 33 1/3%   | or more, check th   | is box         |  |  |
|                          | and stop here. The organization qual  | • •                 | •••••               |                      |                      |                     |                |  |  |
| 17a                      | 10% -facts-and-circumstances test   | - 2023. If the org  | anization did not o | check a box on line  | e 13, 16a, or 16b, a | and line 14 is 10%  | or more,       |  |  |
|                          | and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization     |                     |                     |                      |                      |                     |                |  |  |
|                          | meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization                                   |                     |                     |                      |                      |                     |                |  |  |
| b                        | b 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or   |                     |                     |                      |                      |                     |                |  |  |
|                          | more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the            |                     |                     |                      |                      |                     |                |  |  |
|                          | organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization                      |                     |                     |                      |                      |                     |                |  |  |
| 18                       | Private foundation. If the organization   | on did not check a  | box on line 13, 16  | a, 16b, 17a, or 17b  | o, check this box a  | nd see instructions | S              |  |  |

Schedule A (Form 990) 2023